CITY OF ATLANTA

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SHIRLEY FRANKLIN
MAYOR

04-C -1383

July 19, 2004

President Pro-Tempore Ceasar Mitchell and
Members of Atlanta City Council
City Hall, Suite 2900 South
68 Mitchell St., S.W.
Atlanta, Georgia 30303

RE: Eastside Tax Allocation District (TAD) Neighborhood Advisory Board Appointment

Dear President Pro-Tempore Mitchell and Members of the Council:

It is a pleasure for me to appoint Peggy Harper to serve as a member of the Eastside TAD Neighborhood Advisory Board in the NPU-V Category for the City of Atlanta. This appointment is for a **term of two (2) years**.

I am confident that Peggy Harper will serve the Eastside TAD Neighborhood Advisory Board with integrity and dedication.

Sincerely,

Shirley Franklin

CD

M. M. (Peggy) HARPER

Apartment 13, 685 Cooper Street, S.W., Atlanta, Georgia 30315 (404) 522-3231 Fax: (404) 522-3232
Email: min_yin@bellsouth.net

QUALIFICATIONS

Extensive public/private sector administrative and technical experience with emphasis on human resources, office/facilities management and program/project management. Life-long involvement with community advocacy and capacity building.

EDUCATION

BA. Economics Agnes Scott College, Decatur, Georgia, May, 1989 (Dean's List)

Professional Development

Renewal Community Initiative-Tax Incentives Workshop, US Department of Housing & Urban Development, Philadelphia, Pennsylvania, November, 2003

Renewal Community Initiative-Implementation Strategies, US Department of Housing & Urban Development, Memphis, Tennessee, May, 2003

Renewal Community Initiative-Application Preparation, US Department of Housing & Urban Development, Knoxville, Tennessee, June, 2000

Undoing Racism, The People's Institute for Survival and Beyond, Atlanta, Georgia, March, 1994

Volunteer Management, United Way of Metropolitan Atlanta, 1994

Time Management, Franklin Quest Company, Atlanta, Georgia, February, 1994

Legal Aspects of Hiring & Firing, Padgett-Thompson Associates, Milwaukee Wisconsin, July 1982

Effective Records Management, Tab Products, Inc., Atlanta, Georgia, September, 1979

ACCOMPLISHMENTS AND AFFILIATIONS

Board Member, *Atlanta Renewal Community CoRA, Inc.;* appointed by APAB to represent the original Empowerment Zone neighborhoods.

Discussant, *Kenneth Cole Fellowship in Community Building and Social Change*, Emory University, Atlanta, Georgia, June, 2003

Presenter/Discussant, *DuBois Institute Conference on Affordable Housing*, Clark-Atlanta University, Atlanta, Georgia, April, 2003

Member, *City of Atlanta Planning Advisory Board*(APAB), representing NPU-V, since 2000; Member Ad Hoc Environmental Sub-Committee since 2002; Corresponding Secretary, 2003; President, 2004.

Steering Committee Member, *Georgia African-American Historic Preservation Network* since 2002.

"Woman of the Year" Church/Mosque/Organization Honoree, *Concerned Black Clergy of Metropolitan Atlanta 11th Annual Salute to Black Mothers*, 2001, nominated by Ropheka Rock of the World Ministries.

Presenter, *Civil Rights Health Symposium*, Morehouse School of Medicine, 2001.

Board Member, *Fulton County Strategies For Healthier Communities Task Force* since 2001; Chair, Harriet G. Darnell Center Strategies Task Force Tax Committee since 2001.

Founding Member, *Mechanicsville Ministerial Alliance*, 2002.

Board Member, *Grady Health Systems Pharmacy Advisory Board*; since 2000.

Board Member, *Atlanta City Council Gentrification Task Force*, 2000-2002; appointed by the Honorable Cleta M. Winslow, Atlanta City Council District 4 Representative.

Board Member representing the CEAB, *Atlanta Empowerment Zone Corporation Executive Board*, 2000-2002; Member, Human Services Committee.

Nominee, *WXIA Community Service Award*, 1999.

Board Member representing the Mechanicsville Neighborhood, *Atlanta Empowerment Zone Community Empowerment Advisory Board* (CEAB) since 1998; Chair, Human Resource/Administration Committee since 2002; Member, reorganized Revolving Loan Fund since 2000; Chair, Economic Development Committee 1999-2000, CEAB Representative to the 2000 and 2001 White House Conference on Empowerment Zones.

ACCOMPLISHMENTS AND AFFILIATIONS (Cont.)

Member, *City of Atlanta Neighborhood Planning Unit V (NPU-V)* since 1997; Vice President, 2003; Secretary, 2000-2002.

Volunteer, *Ropheka Rock of the World Ministries* since 1997. Instrumental in the award of two (2) major grants: one for an after school tutorial and enrichment program for elementary school children from the Atlanta Empowerment Zone Corporation in 1999 and one for workforce development from Fulton County in 2001. Also successfully lobbied for renewal of the Empowerment Zone grant in 2001.

Member, *Mechanicsville Civic Association* since 1995; Vice-President 2003; Vice-Chair, Physical Environment/Public Safety since 2001; Economic Development Committee Chair 1997-2000.

Member, *Mechanicsville Redevelopment Task Force* 1995. Task Force wrote the Mechanicsville Community Redevelopment Plan to comply with State of Georgia Urban Redevelopment Powers Act. Plan, as written, codified by Atlanta City Council Ordinance in June, 1995.

Scholarship Participant, *National Association of Neighborhoods* (NAN) Biennial Conference, Tampa, Florida, 1994, representing Southwest Atlanta Neighborhoods.

Member, *Return To College Students' Organization*, Agnes Scott College, Decatur, Georgia, 1986-1989.

Member, *Students for Black Awareness*, Agnes Scott College, Decatur, Georgia, 1986-1989; President 1988-1989; Historian, 1987-1988.

News Editor, *THE PROFILE*, Agnes Scott College, Decatur, Georgia, 1987-1988. Paper received its first Georgia Student Newspaper Association *Excellence in News Coverage* award in 1988.

Paper, *Economic Growth and Development in Taiwan: The Progeny of an Ideological Marriage*, chosen for presentation at the Undergraduate Conference on Asian Studies, Atlanta, Georgia, February 1988.

Participant, Agnes Scott College's Global Awareness Program, *Summer in Taiwan*, May-June, 1987.

Co-Chair, Valuation Research Corporation's 1982 United Way and 1983 United Way *Pacesetter* campaigns. Both years company had 100% participation and surpassed the contribution goal set by United Way.

Member, *Atlanta Black Personnel Association*, Atlanta, Georgia, 1977-79; Executive Secretary, 1978-79.

PROFESSIONAL EXPERIENCE

Mechanicsville Civic Association (MCA), Atlanta, Georgia **01/95 to Present**

Member, all volunteer Executive Council which plans and executes proactive initiatives for positive, sustainable commercial, residential and individual stimulus in one of Atlanta's oldest residential neighborhoods, accenting programs that raise the per capita income of the area, through the implementation of the neighborhood's Community Redevelopment Plan. Develop and execute techniques for motivating and involving current inhabitants in the community revitalization process, with emphasis on youth participation. Identify environmentally-safe commercial enterprises and market the neighborhood to them. Identify sustainable economic projects for community entrepreneurship and assist residents with program execution. Selected by MCA Chair for the Design Review Board, charged with ensuring building massing conformance with Redevelopment Plan and SPI-18 Legislation standards to preserve the historic nature of the neighborhood. Represent the neighborhood at meetings with City, County, State, Federal officials and other public/private agencies. Successfully promoted Mechanicsville for the new home of the Fulton County Juvenile Justice Center (housing courthouse, administration and ancillary services as well as a 7,500 sq. ft public library & 400 sq. ft. community room); served as neighborhood representative on the County selection committees for the Architect, Construction Contractor and the Sculptor for the lobby art.

PROFESSIONAL EXPERIENCE (cont.)

The Atlanta Project, Atlanta, Georgia **01/94 to 12/94**

VOLUNTEER. Housing Minister & Village Steering Council Member, *Brown Village* (Cluster #9). Assist residents in the 12 predominately residential but economically diverse neighborhoods comprising the Brown Village (Cluster #9) with the creation and implementation of proactive resident-based initiatives to preserve, renovate and/or revitalize their neighborhoods. Facilitate corporate-sponsored seminars on purchasing and maintaining property and on general financial management. Identify sources to sponsor rehabilitation of homes for individuals on fixed incomes. Provide administrative and e-mail training for volunteers/staff; end-user repair of computers, fax and copy machines. Member of the TAP Housing Coalition that developed a neighborhood based code enforcement program; directly responsible for development of citizen's manual and reporting forms. (Program, as written, subsequently adopted by the City of Atlanta and renamed "Neighborhood Deputies Program").

American Foundation for the Blind, Atlanta, Georgia **12/92 to 08/93**

OUTSIDE CONSULTANT. Wrote run-time database application, using PAL for responses to 50-question instrument containing one free-form part per question; created secondary report applications using independent report generation software. Provided administrative and database training for staff. At Regional Director's request, reconfigured Regional Resource and Product Center to increase functional accessibility for visitors while allowing room to double as a meeting area. Conducted in-house and off-site product/adaptive technology demonstrations.

Resolution Trust Corporation, Atlanta, Georgia **03/90 to 12/92**

CONTRACT EMPLOYEE. Total management of automated systems to capture and report detailed information on repossessed real estate from insolvent financial institutions. Systems ranged in size from a 5,000 record run-time application, with 250 data element per record, to an 18,000-plus record mainframe application, with 400 data element per record. Responsible for secondary application development, report design & generation, specification & procedure development and monitoring for data integrity/system security. Regional End-User Database Trainer for bank managers, software & hardware technical support. Member of Regional Audit Team to ensure field office compliance with database policy/procedure. Was only trainer to have their regional class video taped for use at local levels.

Valuation Research Corporation, Milwaukee, Wisconsin **05/81 to 09/83**

Managed $2.5 million employee benefit program consisting of 2 self-administered life, 1 self-administered LTD and 1 self-funded, self-administered health insurance programs for 100-plus employees in six states. Processed enrollments, changes, terminations; Reviewed health Pre-approved health claims, designed health claim form, ID card & reports to Third Party Administrator; computed/analyzed monthly/cumulative claim losses & benefit costs and prepared summary report for Secretary-Treasurer. Administered Worker Compensation, Unemployment Insurance, corporate state filing and corporate property/casualty insurance programs. Advised/assisted managers regarding hiring, firings & promotions; audited personnel paperwork for compliance with policy & procedure; compiled & reported monthly & year-to-date turnover rates & salary costs by cost center, with corporate summary, to CEO. Developed standardized offer letters; composed policy/procedure memoranda.

Georgia Institute of Technology, Atlanta, Georgia **07/78 to 02/81**

Total Management of multi-session summer program for 200 high school students. Established goals & program schedules; hired staff; developed participant application process/forms & program evaluation instruments; determined equipment, materials and facilities required; wrote post-program summary report to funders. Managed special initiative converting 10,000 inactive student records to microfiche using in-house filming and key-to-card data transfer. Developed procedures; defined manpower requirements; assisted with equipment selection; trained staff; interfaced with senior staff from other departments to assure document security & budgetary compliance; directed quality control review of computer generated documents and processed microfilm/microfiche. Also responsible for division's personal services, FF&E & supply/service account audits, monthly & quarterly inventories, and resolving budget and delivery discrepancies with other departments and outside vendors.

M. M. (Peggy) Harper

Peggy Harper is a 30 year resident of Atlanta and currently lives in the Mechanicsville Neighborhood, one of Atlanta's oldest residential areas. Peggy came to Atlanta from her native Florida where, in addition to a professional life in the insurance and construction industry, she worked with her Morehouse-educated father who was a very active community organizer throughout the East, Midwest and South, since the middle 1920s, focusing on the development of affordable housing and economic opportunities. As a second generation community activist, she naturally gravitated toward educational opportunities that would increase her knowledge and understanding of community economic development which led to a 3 year scholarship to participate in a unique program called "Work-Place-Folk" during her secondary education years. Through this program, she was able to study first hand the results of both community development and community decline in Europe and North America.

During her early years in Atlanta, Ms. Harper was involved in the construction of the East-West line of MARTA as an employee of Parsons, Brinkerhoff and Tutor's Train Control Signal Division and represented PBT on the MARTA system-wide Critical Path Analysis Team. She held administrative and program management positions at Georgia Institute of Technology and has also been involved with corporate recruiting and marketing for several fortune 500 companies based in Atlanta.

Ms. Harper attended Agnes Scott College in Decatur, GA, through their Return-To-College program, and, in 1989, received a Bachelor of Arts in Economics, with a concentration in Developmental Economics and an undeclared minor in Asian/African History. While at Agnes Scott, she participated in the college's Global Awareness program, earning a scholarship to study economic development in the Republic of China. Her paper, *Economic Growth and Development in Taiwan: The Progeny of an Ideological Marriage*, was chosen for presentation at the 1988 State of Georgia Undergraduate Conference on Asian Studies held at Spelman College.

Ms. Harper now devotes her time to community economic and human capacity development. Peggy has held several offices in the Mechanicsville Civic Association, the most recent being Vice President, and is the neighborhood historian. She also serves as the neighborhood's representative to the Atlanta Community Empowerment Corporation's Community Empowerment Advisory Board (CEAB) and is a founding member of the Mechanicsville Ministerial Alliance. She is the President of Neighborhood Planning Unit V (NPU-V), and has been NPU's representative to the Atlanta Planning and Advisory Board (APAB) since 2002. Ms. Harper is also one of two (2) APAB representatives appointed in 2003 to the Board of Directors for the newly formed Atlanta Renewal Community CoRA, Inc., the oversight agency for the U.S. Department of Housing and Urban Renewal's Renewal Community Initiative. Additionally, she served as the Corresponding Secretary for APAB in 2003 and was recently elected its President.

In addition to her neighborhood based work, Ms. Harper serves on the Steering Committee of the State of Georgia Historic Preservation Division's Georgia African-American Historic Preservation Network (GAAHPN). She is an appointed member of the Pharmacy Advisory Board for Grady Hospital and of the Fulton County Strategies for Healthier Communities Task Force, serving as the Chair of the Harriet G. Darnell Strategies Task Force Tax Subcommittee. She was appointed by Atlanta City Councilmember Cleta M. Winslow to represent Council District 4 on the Atlanta City Council's Gentrification Task Force in 2000. Earlier that same year, she was elected to represent the CEAB on the Executive Board of the Atlanta Empowerment Zone Corporation.

Peggy's passion and efforts on behalf of her neighbors and the Atlanta community-at-large have not gone unnoticed. She has been a presenter at seminars and workshops sponsored by various groups including Morehouse School of Medicine, Hands On Atlanta, The Sierra Club and, most recently the City of Savannah (GA) Metropolitan Planning Commission group studying the effects of gentrification on historic neighborhoods. Ms. Harper was a 2001 Concerned Black Clergy of Metropolitan Atlanta's "Woman of the Year" award, as a Church/Mosque/Organization Honoree and was nominated in 1999 for the coveted WXIA Community Service Award.